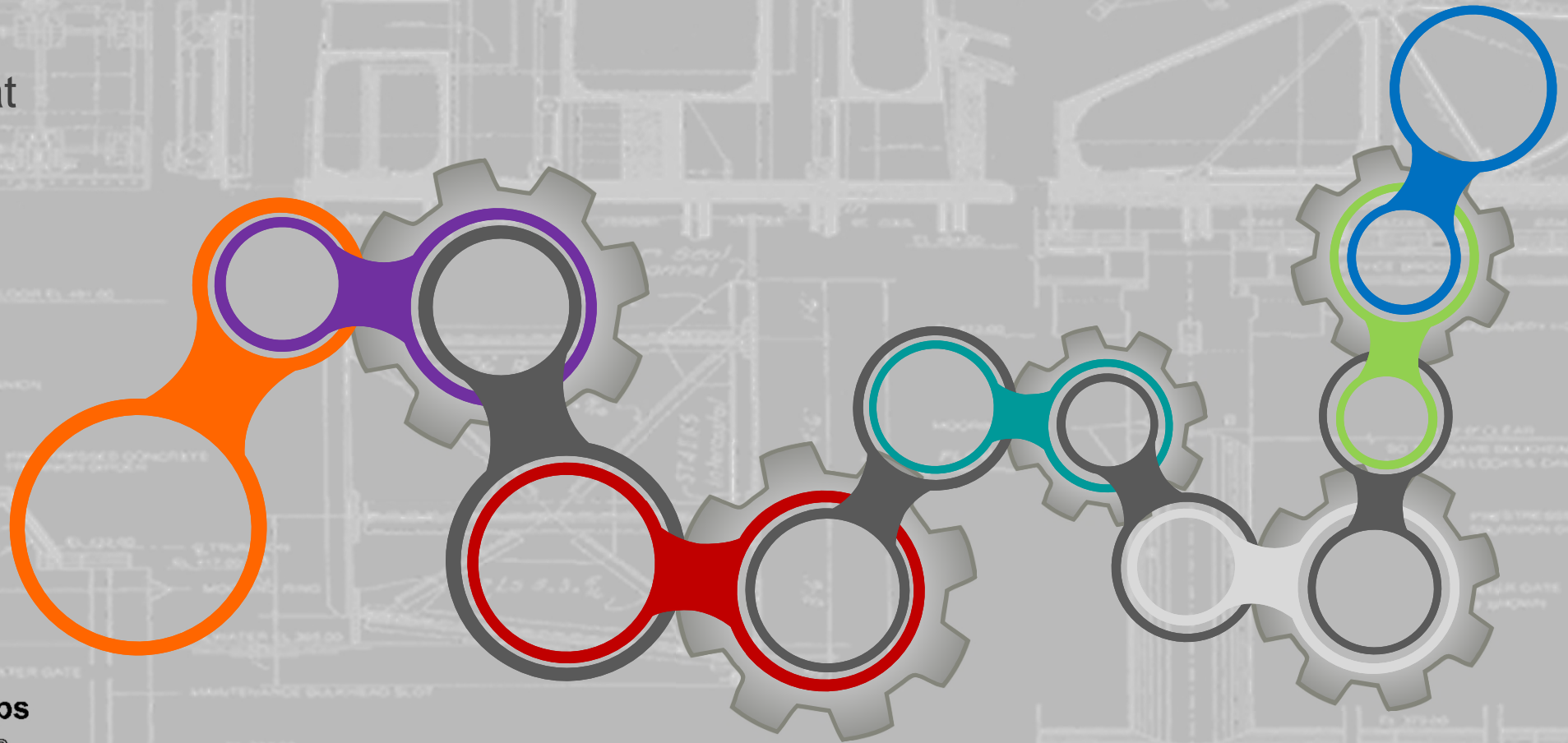


OPERATIONALIZING RISK-INFORMED DECISION MAKING IN PROJECT MANAGEMENT (PLANNING PHASE)

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US Army Corps
of Engineers®



AGENDA



1. Presenter Introduction
2. Purpose
3. Overview of DPM CW 2019-02,
“Operationalizing Risk-Informed Decision-
Making in Project Management
(Planning Phase)”
4. Highlights
5. Questions



1. Presenter Introduction

- 1987 – Present
 - Structural Engineer, 1988-1992
 - Project Manager, 1992-1994
 - Structural Engineer, 1994-1999
 - Disaster Program Manager, 1999-2004
 - PMBP / P2 Program Manager, 2004-2008
 - HQ MP Program Manager, 2008-2010
 - HQUSACE Deputy, Program & Project Management Community of Practice





2. Purpose



To introduce and familiarize PDTs, especially Civil Works Planners and Project Managers, with the recently published:

**Director's Policy Memorandum (DPM) on
“Operationalizing Risk-Informed Decision
Making in Project Management
(Planning Phase)”**



3. Overview of DPM CW 2019-02



First and foremost, this DPM is meant to reaffirm key PM responsibilities during the Planning Phase with the goal of ensuring consistency across the USACE enterprise.



**Director's Policy Memorandum (DPM)
on "Operationalizing Risk-Informed
Decision Making in Project
Management
(Planning Phase)**



3. Overview of DPM CW 2019-02



It is NOT meant to be a catch-all to include every step, every process, every procedure, every document, etc.

Remember... reaffirm key responsibilities for PMs.

Why is DPM CW 2019-02 needed?



**Director's Policy Memorandum (DPM)
on "Operationalizing Risk-Informed
Decision Making in Project
Management
(Planning Phase)**



3. Overview of DPM CW 2019-02



Why?

- Workforce turnover increasing in key areas (i.e. PM, PL, & technical disciplines)
- Increasingly, studies lack consistency in milestones, content, processes, and details.
- Increasing amount of scrutiny in our processes, standards, decisions, etc.





4. Highlights



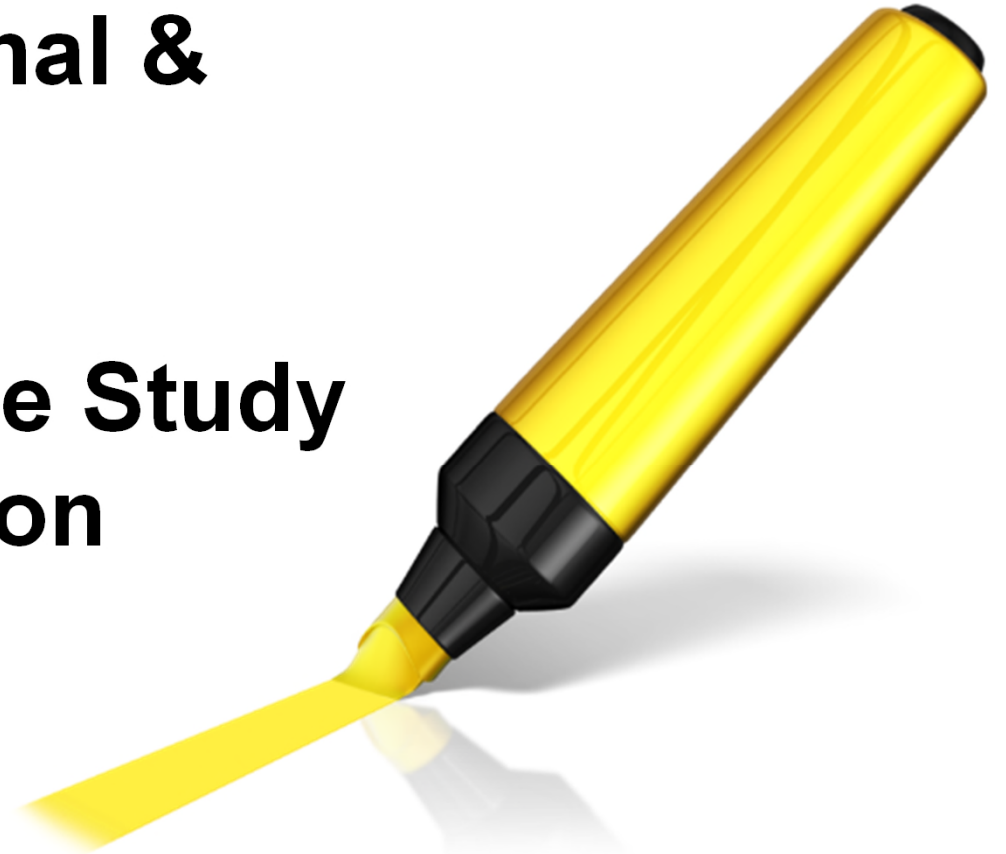
- **Key References with Links**
 - **Engineer Regulations**
 - **Other Civil Works DPMs**
 - **Engineer Construction Bulletins**
 - **Planning Bulletins**
 - **Implementation Guidance**
 - **Model Agreements**





4. More Highlights

- **Key Project Delivery Principles**
 - **Collaboration**
 - **Communication (both internal & external)**
 - **Project Management Plans**
 - **Managing the Delivery of the Study**
 - **Implementing Implementation Guidance**
 - **Model Agreements**





4. Still More Highlights



- **Key Responsibilities**
- **Managing scope, schedule, budget/funding, risks, changes, PDT, & supporting iterative processes throughout the study**
- **Developing and/or supporting the development of documents throughout the study**
- **Communication (all sorts & every sort)**





4. Still More Highlights



- **More Key Responsibilities**
 - **Documentation!!**
 - **Obtaining Approvals**
 - **Primary point of contact**





4. Highlights: Tips for Success



- **Ensure study is fully scheduled and resource loaded in P2 (including a performance measurement baseline)**
- **Document, document, and document everything including risks, approved changes, discussions, decisions, dates, etc.**
- **Over communication with your stakeholder(s), PDT, resource providers, MSC, and HQ**
- **Communicate status, issues, & concerns early!!!**



QUESTIONS

