MEMORANDUM FOR THE COMMANDING GENERAL, U.S. ARMY CORPS OF ENGINEERS

SUBJECT: Partnering with Non-Federal Interests

1. The U.S. Army Corps of Engineers (Corps) partners with non-Federal interests throughout the United States to develop and manage our Nation's water resources. These partnerships are critical to the success of the Army Civil Works program. Non-Federal interests are an integral part of the project development process providing local insight, data, historical information and financial support. In accordance with Corps business processes and project management planning, Districts shall routinely engage non-Federal interests not less frequently than monthly and provide them updated information and data related to the study, design, and/or the construction of an authorized project.

2. During the study, planning, design, and construction processes for projects, Corps Districts shall treat non-Federal interests as full partners and afford them the opportunity to:
   - Engage and participate in project meetings to include meetings with environmental resource agencies, such as, the Environmental Protection Agency, the Department of Interior, the National Oceanic and Atmospheric Administration, and appropriate State resource agencies;
   - Work with the District to determine tasks that non-Federal interests may perform as part of the project planning and implementation processes;
   - Consult with Districts on study and project schedules, task sequencing, and budget development, to include determining capability during development of the annual budget; and,
   - Participate in the development of all environmental compliance tasks and reports to include the National Environmental Policy Act, the Endangered Species Act, the Fish and Wildlife Coordination Act, and other Federal environmental laws that pertain to water resources development projects. The non-Federal interest will be invited to participate and comment in the development of draft environmental compliance documentation such as draft Environmental Assessments, draft Environmental Impact Statements, draft Biological Assessments, and other environmental analysis and assessments completed as part of the study process.

3. These principles shall be incorporated into Project Management Plans for Army Civil Works projects within 90 days.
4. Questions regarding this guidance should be directed to, Gib Owen Office of the Assistant Secretary of the Army for Civil Works, at gib.a.owen.civ@mail.mil or 703 695 4641.

R.D. James
Assistant Secretary of the Army
(Civil Works)  Sept 10, 2019

cf: MG Scott Spellmon, Deputy Commanding General, Civil and Emergency Operations
James Dalton, Director of Civil Works