AGENDA

1. Presenter Introduction
2. Purpose
4. Highlights
5. Questions
1. Presenter Introduction

- 1987 – Present
  - Structural Engineer, 1988-1992
  - Project Manager, 1992-1994
  - Structural Engineer, 1994-1999
  - Disaster Program Manager, 1999-2004
  - PMBP / P2 Program Manager, 2004-2008
  - HQ MP Program Manager, 2008-2010
  - HQUSACE Deputy, Program & Project Management Community of Practice
2. Purpose

To introduce and familiarize PDTs, especially Civil Works Planners and Project Managers, with the recently published:

Director’s Policy Memorandum (DPM) on “Operationalizing Risk-Informed Decision Making in Project Management (Planning Phase)”
First and foremost, this DPM is meant to reaffirm key PM responsibilities during the Planning Phase with the goal of ensuring consistency across the USACE enterprise.
3. Overview of DPM CW 2019-02

It is NOT meant to be a catch-all to include every step, every process, every procedure, every document, etc.

Remember… reaffirm key responsibilities for PMs.

Why is DPM CW 2019-02 needed?
3. Overview of DPM CW 2019-02

Why?

- Workforce turnover increasing in key areas (i.e. PM, PL, & technical disciplines)
- Increasingly, studies lack consistency in milestones, content, processes, and details.
- Increasing amount of scrutiny in our processes, standards, decisions, etc.
4. Highlights

- Key References with Links
- Engineer Regulations
- Other Civil Works DPMs
- Engineer Construction Bulletins
- Planning Bulletins
- Implementation Guidance
- Model Agreements
4. More Highlights

• Key Project Delivery Principles
• Collaboration
• Communication (both internal & external)
• Project Management Plans
• Managing the Delivery of the Study
• Implementing Implementation Guidance
• Model Agreements
4. Still More Highlights

• Key Responsibilities
  • Managing scope, schedule, budget/funding, risks, changes, PDT, & supporting iterative processes throughout the study
  • Developing and/or supporting the development of documents throughout the study
  • Communication (all sorts & every sort)
4. Still More Highlights

- More Key Responsibilities
- Documentation!!
- Obtaining Approvals
- Primary point of contact
4. Highlights: Tips for Success

- Ensure study is fully scheduled and resource loaded in P2 (including a performance measurement baseline)
- Document, document, and document everything including risks, approved changes, discussions, decisions, dates, etc.
- Over communication with your stakeholder(s), PDT, resource providers, MSC, and HQ
- Communicate status, issues, & concerns early!!!
QUESTIONS